DBM Form No. 700

CORPORATE STRATEGIC MEASURES
FY 2025

☐ x **Corporate Operating Budget**
☐ **Budget Proposal**

DEPARTMENT:

CORPORATION: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

I. CORPORATE PROFILE

A. Brief Statement of Corporate Objectives

By 2033, LCDFI will continue to be the primary partner of LANDBANK in the delivery of innovative capacity-building services to strengthen organizations of small farmers and fishers and assist them in their development.

B. Corporate Priorities for the Budget Year

To fulfill its vision, LCDFI aims to create a positive social impact by strengthening cooperatives, increasing farmers' household incomes, and extending formal education to children and qualified beneficiaries. The capacity-building program provides timely and responsive training to develop farmers', fisherfolk's, agrarian reform beneficiaries', and other agricultural workers' skills, enabling them to run productive, profitable, and viable agricultural ventures with improved access to financing.

C. Major Programs and Projects

1. Capacity Building Program- To deliver responsive capacity building services to priority clients of the bank by capacitating their board of directors, officers and management on knowledge, competencies and skills management.
2. Digital Financial Literacy Program - To enhance participants' financial literacy by promoting responsible credit use, effective financial management, and awareness of credit options. It develops skills in using digital payment systems, financial platforms, and fintech tools while raising cybersecurity awareness to prevent digital financial risks, empowering participants to make informed financial decisions and manage finances through technology.
3. Iskolar ng LANDBANK Program - A nationwide college scholarship program designed to benefit deserving dependents of agrarian reform beneficiaries (ARBs) and small farmers and fisher folk

D. Linkages of Corporate Priorities/Programs/Projects with the National/Sectoral Development Plan, The Medium-Term Philippine Development Plan (MTPDP) and National Policy Pronouncements

LCDFI's corporate priorities, programs, and projects are aligned with national goals and development frameworks to support inclusive growth, poverty reduction, and sustainable development.

Corporate Priorities for the Budget Year
LCDFI's focus on strengthening cooperatives, increasing farmers' household incomes, and supporting formal education aligns with the Philippine Development Plan (PDP) 2023-2028 and the Medium-Term Philippine Development Plan (MTPDP), which emphasize agricultural productivity, financial inclusion, and human capital development. The commitment to enhancing farmers' and fisherfolk's skills through capacity building supports the PDP's goals of improving agricultural value chains, ensuring food security, and promoting rural development.

Major Programs and Projects

Capacity Building Program:
Supports the PDP's objectives of strengthening governance in cooperatives and rural enterprises by capacitating leaders and management teams with relevant skills and knowledge. This initiative contributes to improved organizational efficiency, which is vital for enhancing productivity and competitiveness in the agricultural and cooperative sectors.

Digital Financial Literacy Program:
Aligns with national efforts under the National Strategy for Financial Inclusion (NSFI) and the PDP's digital transformation agenda. By promoting financial literacy and digital competency, the program facilitates greater access to financial services, supporting the government's goal of reducing financial exclusion, especially in rural and underserved communities.

Iskolar ng LANDBANK Program:
Reinforces the Human Capital Development pillar of the PDP and the government's priority to enhance educational access for marginalized sectors. By providing scholarships to dependents of agrarian reform beneficiaries and small farmers and fisherfolk, the program contributes to reducing intergenerational poverty and improving future economic opportunities.

II. PERFORMANCE MEASUREMENT

PART A. FINANCIAL PERFORMANCE (In Thousand Pesos)

Program/Sub-Program	GCG STRATEGIC MEASURES and GAA PERFORMANCE INFORMATION	FY 2022				FY 2023				CY 2024				FY 2025			
		Actual				Actual				Current Program /1				Proposed /2			
		NG Support	Borrowings	Corp. Funds	TOTAL	NG Support	Borrowings	Corp. Funds	TOTAL	NG Support	Borrowings	Corp. Funds	TOTAL	NG Support	Borrowings	Corp. Funds	TOTAL
I. GAS	Not Applicable			5,924	5,924			8,757	8,757			9,990	9,990			15,104	15,104
II. STO	Not Applicable			-	-			-	-			-	-			-	-
III. OPERATIONS	Not Applicable			18,153	18,153			26,041	26,041			34,765	34,765			41,896	41,896
TOTAL		-	-	24,077	24,077	-	-	34,798	34,798	-	-	44,755	44,755	-	-	57,000	57,000

PART B. PHYSICAL PERFORMANCE

STRATEGIC OBJECTIVES	GCG STRATEGIC MEASURES and GAA PERFORMANCE INFORMATION	VALIDATED BASELINE DATA		ACTUAL	TARGETS	PROPOSED
		FY 2022	FY 2023	FY 2024	FY 2024	CY 2025
SO1 To Strengthen Cooperatives	SM1 - Cooperatives Weaknesses Addressed					
	a. Cooperatives with improved CORE rating ((Cooperatives rated as Poor or Fair using the CORE Instrument)	N/A	N/A	2	2	N/A
	b. Number of conduct of Cooperative Operations Review and Evaluation (CORE) for LCDFI-Trained Borrowing Cooperatives	8	4	12	12	16
	SM2- Number of Trainings conducted for LBP Borrowing Cooperatives (LBP-BCs)	44 batches	64 batches	80 batches	80 batches	96 Batches

SO 2 To Increase Household Income of Farmers	SM3- Number of small farmers and fishers (SFFs) and Agrarian Reform Beneficiaries (ARBs) and members of their householed (Spouse and children) Trained on Financial Literav Training	N/A	N/A	N/A	N/A	20000 Training Participants
SO 3 To grant tand extend formal education to children and qualified beneficiaries	SM4 - Number of Scholars onboarded for the Iskolar ng LANDBANK Program	N/A	60 Scholars	60 New Scholars	60 New Scholars	60 New Scholars
SO 4 Ensure Customer Satisfaction	SM5 - Percentage of Satisfied Customers	0%	95%	on going conduct of survey	90%	90%
SO 5 Improve Utilization of resources	SM6- Budget Utilization Report	73%	76.72%	88.00%	90%	90%
SO 6 Compliance with good governance conditions and practtices	SM7- Compliance to Quality Standards	Passed Surveillance Audit for ISO 9001:2015 Certification	Passed Surveillance Audit for ISO 9001:2015 Certification	ISO 9001:2015 Re-Certification	ISO 9001:2015 Re-Certification	Passed Surveillance Audit for ISO 9001:2015 Certification
SO 7 Strategic Partnerships in delivery of LCDFI Programs	SM8- Number of Partnerships	7 New Partners	16 New Partners	13 New Partners	9 New Partners	15 New Partners
SO 8 Increase pool of quality resource speakers	SM 9 - Number of resource speakers with satisfactory rating	100% of RS with Satisfactory rating	100% of RS with Satisfactory rating	100% of RS with Satisfactory rating	100% of RS with Satisfactory rating	100% of RS with Satisfactory rating
SO 9 Enhance Human Resource Management	SM10 - Percentage of employees with required competencies Met	Improvement lin the competency baseline of the organization	No improvement	Established Baseline	Established Baseline	Improvement from the 2024 Competency Baseline
	SM 11- Development and Implementation of Disaster Risk Reduction and Management (DRRM) Plan	N/A	N/A	N/A	N/A	Board Approved Public Service Continuity Plan

1/ Pertains to immediate year
2/ For COB submission purposes,
For Budget Proposal purposes,

PREPARED BY:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

APPROVED BY:

ROY C. OSCILLADA
Executive Director

DBM Form No. 700

CORPORATE STRATEGIC MEASURES
FY 2025

☐x **Corporate Operating Budget**
☐ **Budget Proposal**

DEPARTMENT:

CORPORATION: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

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Major Programs and Projects

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II. PERFORMANCE MEASUREMENT

PART A. FINANCIAL PERFORMANCE (In Thousand Pesos)

Program/Sub-Program	GCG STRATEGIC MEASURES and GAA PERFORMANCE INFORMATION	FY 2022				FY 2023				CY 2024				FY 2025			
		Actual				Actual				Current Program /1				Proposed /2			
		NG Support	Borrowings	Corp. Funds	TOTAL	NG Support	Borrowings	Corp. Funds	TOTAL	NG Support	Borrowings	Corp. Funds	TOTAL	NG Support	Borrowings	Corp. Funds	TOTAL
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II. STO	Not Applicable			-	-			-	-			-	-			-	-
III. OPERATIONS	Not Applicable			18,153	18,153			26,041	26,041			34,765	34,765			41,896	41,896
TOTAL		-	-	24,077	24,077	-	-	34,798	34,798	-	-	44,755	44,755	-	-	57,000	57,000

PART B. PHYSICAL PERFORMANCE

STRATEGIC OBJECTIVES	GCG STRATEGIC MEASURES and GAA PERFORMANCE INFORMATION	VALIDATED BASELINE DATA		ACTUAL	TARGETS	PROPOSED
		FY 2022	FY 2023	FY 2024	FY 2024	CY 2025
SO1 To Strengthen Cooperatives	SM1 - Cooperatives Weaknesses Addressed					
	a. Cooperatives with improved CORE rating ((Cooperatives rated as Poor or Fair using the CORE Instrument)	N/A	N/A	2	2	N/A
	b. Number of conduct of Cooperative Operations Review and Evaluation (CORE) for LCDFI-Trained Borrowing Cooperatives	8	4	12	12	16
	SM2- Number of Trainings conducted for LBP Borrowing Cooperatives (LBP-BCs)	44 batches	64 batches	80 batches	80 batches	96 Batches
SO 2 To Increase Household Income of Farmers	SM3- Number of farmers-group assisted under Financial Literacy Program (FLP)	4 farmers Group	24 farmers Group	168 farmers group	60 farmers group	N/A
SO 3 To grant tand extend formal education to children and qualified beneficiaries	SM4 - Number of Scholars onboarded for the Iskolar ng LANDBANK Program	N/A	60 Scholars	60 New Scholars	60 New Scholars	60 New Scholars

SO 4 Ensure Customer Satisfaction	SM5 - Percentage of Satisfied Customers	0%	95%	on going conduct of survey	90%	90%
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SO 9 Enhance Human Resource Management	SM10 - Percentage of employees with required competencies Met	Improvement lin the competency baseline of the organization	No improvement	Established Baseline	Established Baseline	Improvement from the 2024 Competency Baseline
	SM 11- Development and Implementation of Disaster Risk Reduction and Management (DRRM) Plan	N/A	N/A	N/A	N/A	Board Approved Public Service Continuity Plan

1/ Pertains to immediate year
2/ For COB submission purposes,
For Budget Proposal purposes,

PREPARED BY:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

APPROVED BY:

ROY C. OSCILLADA
Executive Director

DBM Form No. 702

STATEMENT OF FINANCIAL POSITION
(In Thousand Pesos)
FY 2025

☑ **Corporate Operating Budget**
☐ **Budget Proposal**

Department:
Corporation: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

PARTICULARS	FY 2022 (Audited)	FY 2023 (Audited/Actual)	CY 2024 (Current Program) 1/	FY 2025 (Proposed) 2/	Remarks
ASSETS					
Current Assets					
Cash and Cash Equivalents	9,482	1,875	1,167	16,532.00	
Investments (Comparative breakdown disclosed in the Notes to FS)		16,598	9,658	10,458.00	
Receivables (Comparative breakdown disclosed in the Notes to FS)	16,322	28,148	39,419	6,157.00	
Inventories	14	13	10	10.00	
Other Current Assets	59	86	2	59.00	
Total Current Assets	**25,877**	**46,720**	**50,256**	**33,216.00**	
Non-Current Assets					
Investments (Comparative breakdown disclosed in the Notes to FS)	48,132	22,483	8,797	53,476.00	
Investment Property					
Property, Plant and Equipmen	250	311	767	1,356.00	
Biological Assets					
Intangible Assets		51	35	19.00	
Other Non-Current Assets	541	457	486	541.00	
Total Non-Current Assets	**48,923**	**23,302**	**10,085**	**55,392.00**	
TOTAL ASSETS	**74,800**	**75,955**	**60,341**	**88,608.00**	
LIABILITIES					
Current Liabilities					
Financial Liabilities (Comparative breakdown disclosed in the Notes to FS)	3,282	5,530	7,138	7,138.00	
Inter/Intra - Agency Payables	242	309	395	435.00	
Trust Liabilites					
Deferred Credits/Unearned Income					
Provisions	4,206	3,840	3,545	5,493.00	
Other Payables	12	-	-	12.00	
Total Current Liabilities	**7,742**	**9,679**	**11,078**	**13,078.00**	
Non-Current Liabilities					
Financial Liabilities (Comparative breakdown disclosed in the Notes to FS)					
Inter-Agency Payables					
Trust Liabilities					
Deferred Credits/Unearned Income					
Provisions					
Other Payables					
Total Non-Current Liabilities	-	-	-	-	
TOTAL LIABILITIES	**7,742**	**9,679**	**11,078**	**13,078.00**	
NET ASSETS/EQUITY					
Government Equity (Accumulated Surplus/(Deficit)) 3/	26,685	25,757	33,584	34,771.00	
Unrealized Gain/(Loss)	40,373	40,519	15,679	40,759.00	
TOTAL NET ASSETS/EQUITY	**67,058**	**66,276**	**49,263**	**75,530.00**	
TOTAL LIABILITIES AND EQUITY	**74,800**	**75,955**	**60,341**	**88,608.00**	
	-	-	-	-	

1/ Pertains to immediate year preceding the COB/Budget Proposal, to be adjusted with actual amounts.
2/ For COB submission purposes, amounts shall be adjusted to GAA Level for those with NG Subsidies.
For Budget Proposal purposes, amounts shall be as projected.
3/ Statement of Changes in Net Assets/Equity shall be presented in the Notes to Financial Statements.

Prepared By:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

Approved by:

ROY C. OSCILLADA
Executive Director

DBM Form No.703

STATEMENT OF FINANCIAL PERFORMANCE
(In Thousand Pesos)

☑ **Corporate Operating Budge**
☐ **Budget Proposal**

DEPARTMENT:
CORPORATION: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

PARTICULARS	FY 2022 (Audited/Actual)	FY 2023 (Audited/Actual)	FY 2024 (Current Program) 1/	FY 2025 (Proposed) 2/	Remarks
I. **REVENUES (Comparative details disclosed in Notes to FS)**	**29,120**	**38,523**	**49,065**	**57,800**	
Operating Revenues					
Grants and Donations	27,333	37,075	47,400	57,000	
Interest Income	1,693	1,448	1,602	800	
Other Revenues	94		63		
II. **COST OF SALES (Comparative details disclosed in Notes to FS)**	-	-	-	-	
III. **GROSS PROFIT**	**29,120**	**38,523**	**49,065**	**57,800**	
IV. **CURRENT OPERATING EXPENSES**	**34,798**	**37,330**	**51,713**	**56,762**	
Personnel Services (DBM Forms 703-A/A2)	20,189	16,565	15,670	26,335	
Maintenance and Other Operating Expenses (DBM Form 703-B)	14,571	20,683	35,935	30,084	
Others					
Financial Expenses (DBM Form 703-B)	4	19	7	15	
Non-cash Expenses					
Depreciation of fixed assets	21	47	85	312	
Amortization of deferred assets					
Other non-cash expenses	13	16	16	16	
V. **Surplus/(Deficit) from Current Operations**	**(5,678)**	**1,193**	**(2,648)**	**1,038**	
VI. **INCOME TAX**	0	0	0	-	
VII. **NET PROFIT/(LOSS) AFTER INCOME TAX**	**(5,678)**	**1,193**	**(2,648)**	**1,038**	
Add/Deduct:					
Financial Assistance/Subsidy					
Sale of Assets					
Gains					
Losses					
VIII. **SURPLUS/(DEFICIT) FOR THE PERIOD**	**(5,678)**	**1,193**	**(2,648)**	**1,038**	

1/ Pertains to immediate year preceding the COB/Budget Proposal, to be adjusted with actual amounts.
2/ For COB submission purposes, amounts shall be adjusted to GAA Level for those with NG Subsidies. For Budget Proposal purposes, amounts shall be as projected.

C E R T I F I C A T I O N

We are confirming our commitment in implementing measures to enhance our corporate revenue generation and cost recovery to keep our financial viability as a government corporation, in compliance with Section 5(b) of the Presidential Decree No. 2029, s. 1986, and Section 1 of Executive Order No. 159, s. 1994, among others.

Prepared By:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

Approved by:

ROY C. OSCILLADA
Executive Director

SUMMARY OF PERSONNEL SERVICES
(Amounts in Thousand Pesos Except Number of Positions)

Department:

Corporation: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

PARTICULARS	FY 2022 (Audited)	FY 2023 (Audited)	CY 2024 (Current Program) 1/	FY 2025 (Proposed) 2/
STAFFING SUMMARY				
Board of Directors/Trustees	-	-	-	-
Number of Positions	8	8	8	11
Amount	-	-	-	-
TOTAL AUTHORIZED POSITIONS	-	-	-	-
Permanent	-	-	-	-
Number of Positions	23	19	19	24
Amount	20,139	16,295	14,427	25,122
Contractual	-	-	-	-
Number of Positions	1	1	4	3
Amount	50	270	1,244	1,213
Casual	-	-	-	-
Number of Positions				
Amount				
Total Number of Positions	32	28	31	38
Total Amount	20,189	16,565	15,671	26,335
SUMMARY OF SALARIES/WAGES AND OTHER COMPENSATION				
Salaries and Wages	12,236	10,407	10,472	15,781
• Permanent	11,966	10,268	9,228	14,750
• Contractual	270	139	1,244	1,031
• Casual				
Standard Allowances	3,092	2,425	2,396	3,686
• Personnel Economic Relief Allowance	522	482	498	632
• Uniform/Clothing Allowance	175	75	138	189
• Mid-year Bonus	1,091	903	734	1,365
• Year-end Bonus	1,192	865	916	1,365
• Cash Gift	112	100	110	135
Specific Purpose Allowances	898	671	619	1,110
• Representation and Transportation Allowances	858	624	508	958
• Overtime and Night Pay	40	47	111	152
Incentives and Benefits	503	535	571	1,129
• Anniversary Bonus			-	-
• Rice Allowance			35	-
• Children's Allowance			-	-
• Meal Allowance			-	-
• Medical/Dental/Optical Benefits			-	189
• Longevity Pay			-	20
• Hazard Pay	-	-	-	-
• Productivity Incentive Allowance	101	95	108	135
• Others: Service Recognition Incentive	402	440	428	-
• Others: Performance Based Bonus			-	785
Fixed Expenditures	786	1,500	1,613	2,681
• Employees Compensation Insurance Premium	8	24	25	32
• Pag-IBIG Contribution	27	24	70	63
• PhilHealth Contribution	210	193	250	725
• Retirement and Life Insurance Premium	541	1,259	1,268	1,861
Separation and Retirement Benefits	2,674	1,027	-	1,948
• Terminal Leave	1,770	1,027	-	1,948
• Retirement Benefits	904	-		-
• (Add additional allowances/benefits, if any)				
LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.	20,189	16,565	15,671	26,335
		-		

1/ Pertains to immediate year preceding the COB/Budget Proposal, to be adjusted with actual amounts.
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For Budget Proposal purposes, amounts shall be as projected.

Prepared By:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

Approved by:

ROY C. OSCILLADA
Executive Director

DBM Form No. 703-B

DETAILS OF MAINTENANCE AND OTHER OPERATING EXPENSES
(In Thousand Pesos)

DEPARTMENT:
CORPORATION: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

PARTICULARS	FY 2022 (Audited)	FY 2023 (Audited)	CY 2024 (Current Program) 1/	FY 2025 (Proposed) 2/	Remarks
Travelling Expenses	440	65	192	702	
Training and Scholarship Expenses	11,183	17,442	28,231	21,212	
Supplies and Materials Expenses	773	866	1,479	597	
Communication Expenses	390	429	398	497	
Survey, Research, Exploration and Dev't Expenses	287	117	3,000	-	
Extraordinary and Miscellaneous Expenses	708	555	576	722	
Professional Services	83	477	131	670	
General Services				-	
Repairs and Maintenance	57	28	46	167	
Financial Assistance/Subsidy				-	
Taxes, Insurance Premiums and Other Fees	48	53	37	121	
Labor and Wages		-	497	1,363	
Other Maintenance and Operating Expenses				-	
Membership Dues and Contributions to Organizations	25	25	25	25	
Representation Expenses	407	441	476	517	
Subscription expense	10	8	4	353	
Donation				-	
Major Events and Conference	101	176	842	2,599	
Other Maintenance and Operating Expenses	58	1	0	210	
Financial Expense				-	
Management Supervision/ Trusteeship Fees				-	
Interest Expenses				-	
Guarantee Fees				-	
Bank Charges	4	16		15	
Other Financial Charges		2		-	
Non Cash Expense	34	63	101	325	
Total MOOE	14,608	20,764	36,035	30,095	

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Prepared By:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

Approved by:

ROY C. OSCILLADA
Executive Director

DBM Form No. 703-C

CAPITAL OUTLAYS OBLIGATIONS, BY OBJECT OF EXPENDITURES
(In Thousand Pesos)

Department:
Corporation:LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

Particulars 1/	FY 2022 (Audited)	FY 2023 (Audited/Actual)	CY 2024 (Current Program) 2/	FY 2025 (Proposed) 3/	Remarks
Investment Outlay					
Loans Outlay					
Investment Property Outlay					
Land and Land Improvements Outlay					
Infrastructure Outlay					
Buildings and Other Structures					
Machinery and Equipment Outlay		175	360	900	
Transportation Equipment	0	0	-	-	
Furniture and Fixtures, Books Outlay					
Biological Assets Outlay					
Intangible Assets Outlay					
LANDBANK Countryside Development Fo	-	175	360	900	

1/ Use separate sheet for the details of programs/projects for each object of expenditures
2/ Pertains to immediate year preceding the COB/Budget Proposal, to be adjusted with actual amounts.
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For Budget Proposal purposes, amounts shall be as projected.

Prepared By:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

Approved by:

ROY C. OSCILLADA
Executive Director

DBM Form No. 704

STATEMENT OF CASH FLOWS
(In Thousand Pesos)

☑ **Corporate Operating Budget**
☐ **Budget Proposal**

DEPARTMENT:
CORPORATION: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

PARTICULARS	FY 2021 (Audited)	FY 2022 (Audited/Actual)	CY 2023 (Current Program) 1/	FY 2024 (Proposed) 2/
I. Cash flows from operating activities				
Inflows:	**27,092**	**42,312**	**27,711**	**50,843.00**
Cash generated from operations				
Collection of receivables	25,342	42,012	27,711	50,843.00
Receipt of government subsidy				
Other inflows	1,750	300		
Outflows:	**31,433**	**40,242**	**45,610**	**58,051.00**
Payment for salaries	12,739	14,575	10,624	26,335.00
Payment to suppliers	3,735	3,806	7,431	11,889.00
Payment of taxes	1,481	1,831	1,363	1,636.00
Other outflows	13,478	20,030	26,192	18,191.00
Net cash provided by (used in) operating activities	**(4,341)**	**2,070**	**(17,899)**	**(7,208.00)**
II. Cash flows from investing activities				
Inflows:	**11,401**	**10,935**	**25,467**	**22,915.00**
Proceeds from Sale of Investment Property				
Proceeds from sale/disposal of PPE				
Proceeds from Matured/Return of Investments	11,401	10,935	25,467	22,915.00
Cash receipts from sale of other assets				
Other inflows				
Outflows:	**8,000**	**10,000**	**15,175**	**1,050.00**
Purchase of property, plant and equipment			175	250.00
Purchase of Investment Property				
Purchase of Intangible Assets				
Other outflows	8,000	10,000	15,000	800.00
Net cash provided by (used in) investing activities	**3,401**	**935**	**10,292**	**21,865.00**
III. Cash flows from financing activities				
Inflows:				
Receipt of government equity				
Proceeds from loans, bonds, notes				
Other inflows				
Outflows:				
Payment of Long-Term Liabilities				
Redemption of Bills/Bonds Issued				
Payment of Interest Expense				
Dividend payment				
Other outflows				
Net cash provided by (used in) financing activities				
Net increase/(decrease) in cash and cash equivalents	**(940)**	**3,005**	**(7,607)**	**14,657.00**
Effects of Exchange Rate changes on Cash and cash equivalents				
Cash and cash equivalents, beginning of the year	**7,417**	**6,477**	**9,482**	**1,875.00**
Cash and cash equivalents, end of year	**6,477**	**9,482**	**1,875**	**16,532.00**

1/ Pertains to immediate year preceding the COB/Budget Proposal, to be adjusted with actual amounts.
2/ For COB submission purposes, amounts shall be adjusted to GAA Level for those with NG Subsidies.
For Budget Proposal purposes, amounts shall be as projected.

Prepared By:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

Approved by:

ROY C. OSCILLADA
Executive Director

DBM Form No.705

COMPARATIVE SOURCES OF FUNDS
(In Thousand Pesos)

☑ Corporate Operating Budget
☐ Budget Proposal

DEPARTMENT:
CORPORATION: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

PARTICULARS	FY 2022 (Audited)	FY 2023 (Audited)	CY 2024 (Current Program) 1/	FY 2025 (Proposed) 2/
Corporate Funds				
a. Corporate Income	1,787	1,787	1,448	800
b. Equity Contribution				
b.1 Private				
b.2 Other Government Entity except the National Government				
c. Others - Donation	27,333	27,333	37,075	57,000
Subtotal; Corporate Funds	**29,120**	**29,120**	**38,523**	**57,800**
National Government Support				
a. New General Appropriations				
a.1 Programmed				
1. Subsidy				
Operating				
Programs/Projects				
2. Equity				
Subtotal				
a.2 Unprogrammed Fund				
1. Loans Outlay				
2. Stock Dividend				
3. Others (specify)				
Subtotal				
Subtotal; New General Appropriations				
b. Automatic Appropriations				
b.1 Net Lending				
b.2 Tax Subsidy				
b.3 Conversion				
b.4 Special Account in the General Fund (specify)				
b.5 Others (specify)				
Subtotal; Automatic Appropriations				
Borrowings				
a. Foreign Loan Availment				
b. Domestic Loans				
c. Others				
Subtotal; Borrowings				
Total Sources	**29,120**	**29,120**	**38,523**	**57,800**

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Prepared By:

RIZZA DELA ROSA-BASA
OIC, Finance Unit

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Approved by:

ROY C. OSCILLADA
Executive Director

DBM Form No. 706

USES OF FUNDS BY EXPENSE CLASS
(In Thousand Pesos)
[ ] FY ___ (Audited); [ ] FY ___ (Audited/Actual); [ ] CY ___ (Current Program) 1/; [/] FY 2025(Proposed) 2/

☑ Corporate Operating Budget
☐ Budget Proposal

DEPARTMENT:
CORPORATION: LANDBANK COUNTRYSIDE DEVELOPMENT FOUNDATION, INC.

UACS CODE	COST STRUCTURE/ ACTIVITY/PROJECT	NATIONAL GOVERNMENT SUBSIDY/ EQUITY AND/OR LOANS OUTLAY				CORPORATE BORROWINGS				CORPORATE FUNDS				GRAND TOTAL			
		PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL	PS	MOOE	CO	TOTAL
	TIER 1																
	A. COST STRUCTURE													-	-	-	-
	I. General Administration and Support									10,628	4,356	120	15,104	10,628	4,356	120	15,104
													-	-	-	-	-
	Total, A.I.	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	***10,628***	***4,356***	***120***	***15,104***	***10,628***	***4,356***	***120***	***15,104***
													-	-	-	-	-
													-	-	-	-	-
	II. Support to Operations												-	-	-	-	-
													-	-	-	-	-
													-	-	-	-	-
	Total, A.II.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
													-	-	-	-	-
	III. Operations												-	-	-	-	-
	1. Digital Financial Literacy Program									8,014	12,266	720	21,000	8,014	12,266	720	21,000
	2. Capacity Building Program									6,848	9,988	60	16,896	6,848	9,988	60	16,896
	3, Iskolar ng LANDBANK Program									844	3,156		4,000	844	3,156	-	4,000
	Total, A.III.	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	***15,706***	***25,410***	***780***	***41,896***	***15,706***	***25,410***	***780***	***41,896***
	Sub-total, Tier 1									**26,334**	**29,766**	**900**	**57,000**	**26,334**	**29,766**	**900**	**57,000**
	TIER 2																
	A. COST STRUCTURE																
	I. General Administration and Support																
	Total, A.I.																
	II. Support to Operations																
	Total, A.II.																
	III. Operations																
	Total, A.III.									-	-	-	-	-	-	-	-
	Sub-total, Tier 2									-	-	-	-	-	-	-	-
	TOTAL									**26,334**	**29,766**	**900**	**57,000**	**26,334**	**29,766**	**900**	**57,000**

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ROY C. OSCILLADA
Executive Director